



1. Introduction and Purpose of the Study

1.1 Introduction

Haringey is continuing to grow, evolve and change against a backdrop of stretched resources, an increasing population, pressure on land and the ever present need to protect and enhance community sports facilities in the face of such growth and change. The borough's focus is to increase housing as part of ongoing commercial and social development. This growth and development offers huge potential and opportunity and means the time is right to ensure physical activity and sports infrastructure (in the right location and of the optimum amount) is integral to the changing landscape.

As can be noted in figure 1.1 physical activity rates are much poorer in the east and middle of the borough. A key component to improve physical activity and therefore overall health and wellbeing rates in these areas is attractive facilities.

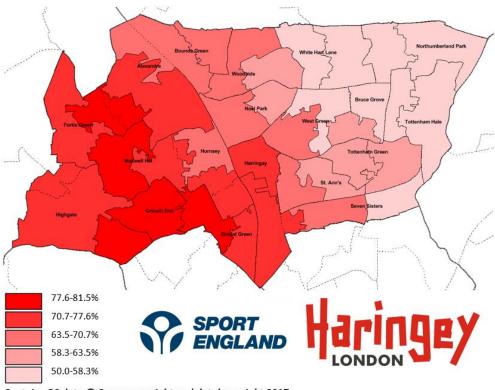


Figure 1.1: Activity Rates in Haringey

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1.2 Report Purpose

Sport and recreation facilities are essential components of the borough's built infrastructure. These facilities both drive and respond to growth and improvement across Haringey. The Council acknowledges that sport and physical activity make a wider contribution to society than a narrow focus on sports participation might suggest.

This assessment of indoor sports facility needs in Haringey is a vital part of the Council's wider aim of developing and delivering sound policies to ensure effective prioritisation and provides a complete

picture for sport and physical activity facility needs to accompany the Outdoor Sport and Play Facilities Framework 2016.

The Local Plan states that the Council will safeguard and foster the borough's existing recreational and sporting facilities through:

The protection and enhancement of sporting and leisure facilities in areas of deficiency; and
The dual use of the borough's cultural assets, such as land and buildings to meet the needs of local communities, for example meeting space, arts and leisure activities, opportunities for recreation and sport.

Haringey is set for significant change and development over the coming years and this clear, complete and coherent investment plan for indoor sport and allied with the plans for outdoor sport provides the sound basis for sports facility planning for the coming 10-15 years.

2 Methodology and Process

2.1 Introduction

Sport England's Assessing Needs and Opportunities Guide (ANOG) for Indoor and Outdoor Sports Facilities provides the recommended approach to undertaking a robust assessment of need for indoor and outdoor sports facilities to meet the requirements of the Government's National Planning Policy Framework.

Haringey is following Sport England guidance with regard to forward planning and the priorities set out in this study are based on a meticulously assembled local picture. The priorities identified are specific to each of the leading indoor facility types that have been assessed and are categorised under the Protect, Enhance and Provide headings:

- **PROTECT** sports facilities from loss as a result of redevelopment.
- **ENHANCE** existing facilities through improving their quality, accessibility and management.
- **PROVIDE** new facilities that are fit for purpose to meet demands for participation now and in the future.

2.2 Prepare and Tailor the Approach

In line with Sport England's guidance the Consultant Team worked with Haringey to ensure the indoor facility assessment was agreed and focused on the needs of the Council. This included:

- Establishment of a Project Steering Group to oversee the study process.
- Detailed review of the specific needs for Haringey.
- Agreement of indoor and outdoor sites for inclusion in study with Haringey.

• Agreement of parameters of the study with Haringey and Sport England, including facility types to be included within the assessment and specifications.

• Consultation with Sport England regarding the use of national planning tools.

2.3 Gather Information

2.3.1 Desk Based Research

The Consultant Team analysed the available data held by Haringey and other agencies on sports facilities, including:

- o Haringey Local Plan (2015)
- o Open Space and Indoor Sports Assessment (Atkins, 2004).
- o Joint Strategic Needs Assessment.

- Sport England's: Active Places Power Database.
- Council Leisure/Commissioning and Planning Team Datasets
- National Governing Body Facilities Data.
- Sport England FPM data.
- GIS Maps and Ordnance Survey Maps.
- o Outdoor Sports and Play Facilities Framework (OSPFF).
- Facilities strategy work from Barnet, Islington, Camden and Enfield
- Usage data for all available facilities
- Audits/ Condition Surveys / maintenance plans main leisure facilities

2.3.2 Strategic and Policy Overview

In order to ensure that the Indoor Sports Facilities Strategy takes account of relevant local, regional and national policies and priorities the Consultant Team reviewed a range of strategies, policies and plans. The focus of this element of the methodology is to identify the notable change to sport and physical activity policy in the last few years (especially since Haringey's Outdoor Sport and Play Facilities Framework). And any specific corporate priorities for Haringey which both influence and can be influenced by improved sports facility provision. Moreover, the strategy and policy review identifies how Haringey's sports facility stock impacts on regional and national policy agendas, as well as how this impact can be enhanced in the future.

2.3.3 Consultation

The Indoor Sports Facilities Strategy is underpinned by a thorough and robust consultation process to ensure that the conclusions and recommendations are sound and firmly grounded in local need and demand. The consultation process consisted of the following key elements:

- Face to face meetings with key departments and partners within Haringey from Planning, Regeneration (for Wood Green and Tottenham), Active Communities, Policy, Property, Education, Public Health and Fusion (operators of the Council's leisure centres).
- Detailed telephone interviews with relevant National Governing Bodies of Sport (NGBs), Sport England and London Sport.
- Site visits with key facility providers including schools.
- An online survey of local sports clubs and community groups.
- Steering Group meetings the Steering Group is made up of Haringey colleagues from Active Communities, Planning, Regeneration, Property, Education, Public Health, Fusion, Sport England and lead National Governing Body of Sports representatives.

The focus of this element of the methodology was to canvas the views of a wide range of partners, stakeholders, facility users and local people on the quantity, quality and accessibility of indoor and built sport and recreation provision in Haringey. The process also ensured that the research and review process kept in line with the pace of change within Haringey for the regeneration and redevelopment.

2.4 Bring Information Together

Following completion of stages 2.2 and 2.3 of the methodology the Consultant Team was in a position to draw conclusions and make recommendations based on a large, detailed and robust evidence base. The key findings of the review process are presented in sports facility specific sections which present the following information for each facility type under review:

The priorities identified for each facility type are based on a detailed assessment of needs and opportunities through multiple planning tools, research techniques and consultation methods. The priorities identified for the different indoor sports facility types relate to:

o Quantitative Standards

- o Qualitative Standards
- o Accessibility Standards

This process culminates in a clear and reasoned set of priorities for Haringey which are rooted in a thorough and robust assessment of needs and opportunities related to sport and physical activity facilities provision in the borough.

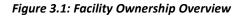
3 Findings and Recommendations

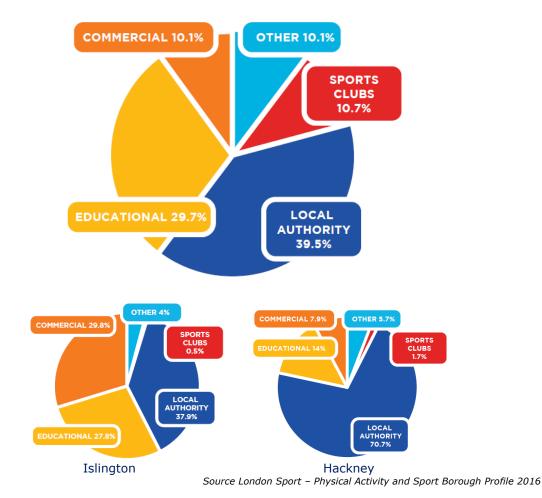
3.1 Introduction

This section of the report summarises the current supply and demand factors and considers the potential impact of forecast population growth on future facility needs.

3.2 Facility Provision

The majority of Haringey's facilities are owned by the local authority itself (39.5%), however a large proportion fall within the education sector at 29.7% which is higher than both Islington and Hackney. Hackney has a much higher proportion of facilities within the local authority ownership at just over 70% as demonstrated in Figure 3.1.





The key findings of the Indoor Sports Facilities Strategy by facility type are summarised below. The policy recommendations and detailed analysis of each facility types can be found in the full Needs Assessment and Strategy document.

Swimming Pools

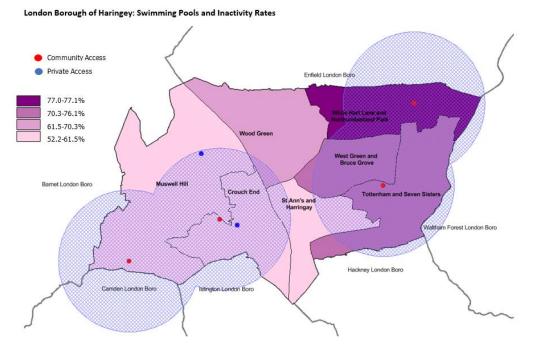
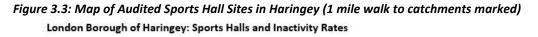


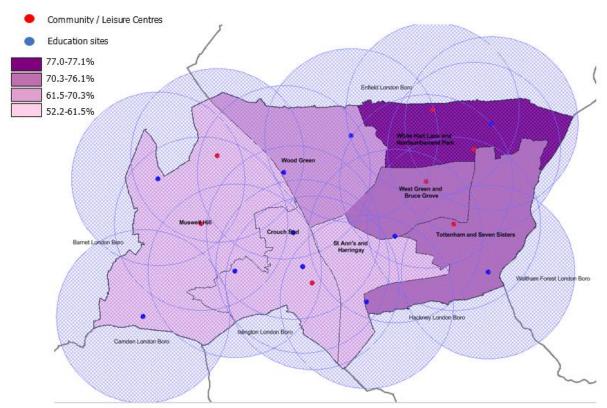
Figure 3.2: Map of Audited Swimming Pool Sites in Haringey (1 mile walk to catchments marked)

- There are five sites across Haringey which offer swimming pools which meet the criteria for inclusion within this study (community accessible pools at least 20m in length and 160m² in area). Learner/teaching/training pools and leisure pools located at sites which also offer a main pool, which meets the inclusion criteria, have also been included within the supply and demand analysis, as per Sport England's FPM modelling. The FPM modelling excludes private facilities and lidos from its analysis.
- Currently there is 6.8m² of water space in Haringey per 1,000 of the population. This is a significantly lower per capita supply than most London boroughs and all north London boroughs for example: Barnet (10.5m²), Waltham Forest (10.3m²) Camden (14.6m²) Hackney (11.2m2) and Islington (13.4m²).
- In simple terms Haringey residents on average have a third less pool water space than other Londoners
- Swim England and Sport England have identified Haringey as a key priority local authority in London to assist in securing investment into swimming pool provision in Haringey.
- The Wood Green Area Action Plan consultation has provided strong support for additional swimming provision within Wood Green.
- Haringey Aquatics Club is a vibrant club with good governance and resident profile yet is unable to grow due to restrictions on pool water space
- Fusion, the leisure centre operator, reports that demand is strong for swimming lessons and pool based activities
- Taking account of population increases projected up to 2028 and to achieve a minimum per capita pool water supply; a new 25m 6 lane pool in Haringey will achieve 8.61m2 of pool water space. More detail around the calculations for this are within the main report.

• This minimum per capita pool water figure will still mean Haringey residents are not as well served as many other Londoners, but careful placement of a new pool in the area of greatest water deficit and health need will, to a degree, deal with this.

Sports Halls





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- There are seventeen sites across Haringey which offer sports halls which are at least three badminton courts in size and are community accessible.
- The seventeen sports hall sites provide a combined total of 75 badminton courts (when activity halls at 3+ court hall sites are taken into account).
- Currently there are 2.75 badminton courts in Haringey per 10,000 of the population. This is lower than the London average of 3 courts per 10,000 and supply in Greater London is considerably lower than the national rate of 4.3.
- Sport England have identified Haringey as a key priority local authority in London to assist in securing future investment into new indoor provision in Haringey.
- Club responses to the priorities for investment within Haringey for indoor sport highlighted a number of key findings. Increasing the number of sports halls was a clear priority (53.6%) closely followed by improving the quality of changing rooms (50%).

Health and Fitness Suites

- There are 31 sites with health and fitness facilities within Haringey and 18 of which offer health and fitness suites with 20+ stations. The 31 health and fitness suites provide a combined total of 2,006 stations.
- Haringey has 73 stations per 10,000 population, a lower rate than neighbouring Camden (132) and Islington (110)
- The health and fitness market is continuing to evolve and change to meet market needs. At the time of this report the market is moving away from heavily kitted out gyms with machines with the emphasise on training spaces and resistance activities.

Indoor Tennis Facilities

- There is only one centre within Haringey that provides indoor tennis all year round at New River Sports Centre. The indoor site provides 4 tarmacadam courts within the inflatable dome.
- Coolhurst Tennis and Squash Club provides two indoor courts during the winter months with a temporary dome
- LTA Are keen to retain as much indoor provision as possible to ensure year round tennis with a strategic focus on increasing the number of covered tennis courts where possible. Consideration is being given by the LTA to providing additional court coverage at Finsbury Park.

Squash Courts

- There are four sites across Haringey which offer squash courts and provide a combined total of 14 squash courts.
- The two leading clubs in Haringey have identified some facility improvements that they are keen to undertake. Coolhurst are looking to enhance their wider offer and add to the sustainability of their club with enhance fitness and exercise space, which in the longer term is beneficial for the continued development of squash.
- Stormont are looking to upgrade their current squash courts given the age and their very regular use. The squash building however is landlocked on the boundary and boxed in with the recently upgraded outdoor tennis. This represents a key challenge for them to improve on the current offer.

Boxing Facilities

- There are three dedicated boxing facilities in Haringey that are accessible to the community at the Selby Centre, Tottenham Community Sports Centre and Total Boxer.
- All three provide a range of exercise and activity alongside the boxing club itself. All clubs use the multifunctional space at their sites for training and to host a dedicated ring.
- The ABA sees Haringey as a key priority area with the need to engage young people at risk from crime and involvement in crime. The NGB are looking to develop daytime programmes at dedicated club sites where there is capacity

Martial Arts Facilities

- Whilst there is no single dedicated martial arts facility in Haringey a number of the providers have been able to provide matted dojos within community space and studios which provide semi-permanent training and club spaces across the borough.
- Tottenham Community Sports Centre provides a very important resource for martial arts with a number of clubs operating out of the sports centre facility.
- It should be noted that the majority of martial arts provision in Haringey would appear to be in community buildings or industrial / employment buildings within key regeneration areas. These sites should be recognised and their value to sport and physical activity should be recognised when the regeneration plans are being considered and any changes taking place that would impact on the continuation of the provision for martial arts in these key locations in Haringey.

Gymnastics Facilities

- Gymnastics in Haringey is delivered across a number of sites within the borough, sites include Alexandra Park School, Muswell Hill Youth Centre, Heartlands High School, Park View School, and a number of primary schools.
- The two main providers within the borough are London Academy of Gymnastics and Dance and Kingfisher Gymnastics Club.
- There is only one dedicated gymnastics facility at North London YMCA which is the home to Kingfisher Gymnastics Club

3.3 Priority Projects

Figure 3.4 summarises the priority projects across the different categories. Figure 3.5 highlights the spread and distribution of the proposed priority investments into indoor sport within Haringey. The projects have arisen from the well-developed evidence base with more detail of this available in the main report. The range of projects presented are primarily based within the priority regeneration areas of Wood Green and Tottenham and reflect the borough's ambition to reduce health inequalities through better physical activity rates. Improved and more indoor sports facilities will make a significant contribution to increasing rates of physical activity participation.

Figure 3.4 Priority Projects						
Sports Facilities Site	Proposed Development	Context / Next Stages	Funding and Financing			
	A. REGENERATION AND LEISURE LED PROJECTS					
A1. Wood Green New Swimming and Health and Fitness Provision	New Swimming Pool Provision Possible facility mix: 25m 6/8 lane pool 20m learner pool and splash zone 80-100 station gym area 2/3 studios for group exercise Dedicated martial arts / dojo 4 court sports hall (if feasible) Café / reception / admin and meeting room space	Options and Cost Benefit Analysis Autumn 2018 Wood Green Area Action Plan end of 2018. Project Development Phase 2019	Potential Developer Agreement Sport England Haringey Council Capital LMCT			
A2. Selby Centre / Bull Lane	New Sports Hall Provision. Sports Hall provision not to be lost as part of any Selby Centre redevelopment Boxing to be retained as part of the new indoor provision either within Selby or on Bull Lane.	Joint high level Master and Viability Plan for both the Selby Centre and Bull Lane to ensure sports hall and boxing facilities are retained within the overall footprint of both sites	Development agreement for Selby as part of the wider regeneration. FA Parklife for Bull Lane Haringey Council capital			
A3. Dukes Aldridge Academy (formerly Northumberland Park Community School) – If proposed site relocation occurs provision will need to be relocated.	New Swimming Pool – re-provision minimum current – opportunity to expand offer at the new site and increase water space to meet the on-going unmet demand (even accounting for new provision in Wood Green) Sports halls part of core education offer but both to be re-provided given indoor sports hall needs for Haringey.	Unclear on current status given the regeneration plans being reviewed and renewed.	Funded as part of the regeneration plans for the school – clarity on the swimming provision funding (given it's not core education).			
A4.Tottenham Community Sports Centre	TCSC. Either:	Clarity on forward costs for TCSC and options for refurbishment as opposed to new build. The HRW plans are clearly a challenge in terms of	Funding via S106 as part of HRW development is to be considered for refurb / redevelopment on current			

Sports Facilities Site	Proposed Development	Context / Next Stages	Funding and Financing		
	development as part of wider regeneration plans.	overall affordability at this current stage	site.		
	TCSC retained or re-provided in all scenarios.		Exploration of whether there is a development led opportunity that retains the community status and TCSC is protected within this.		
B.EDUCATION LED PROJECTS					
B1. Highgate Wood School (Haringey Council School)	New build sports hall on site.	Haringey Council putting business case forward which has been added to in terms of these leading schools and their position and delivery of community sport. Awaiting direction from education team.	Haringey Council School Capital		
B2. Parkview ((Haringey Council School)	Sports Hall refurb, including roof and changing rooms.	Haringey Council putting business case forward which has been added to in terms of these leading schools and their position and delivery of community sport. Awaiting direction from education team.	Haringey Council School Capital		
B3. Hornsey School for Girls (Haringey Council School)	Activity Hall refurbishment – lower priority but given need to increase community access in general.	Haringey Council putting business case forward which has been added to in terms of these leading schools and their position and delivery of community sport. Awaiting direction from education team.	Haringey Council School Capital		
B4. Woodside High Schools (non- maintained)	New sports hall replacement for current (no need to replace indoor sprint straight).	A further discussion with the school is required given its non-maintained status and any further external funding opportunities.	Unclear given academy school and non-maintained status. Further consultation with the school to be undertaken.		
C. COMMUNITY ORGANISATION LED PROJECTS					
C1. Expanded Dedicated	Improved and expanded dedicated	Investigation with British Gymnastics and	British Gymnastics new		

Sports Facilities Site	Proposed Development	Context / Next Stages	Funding and Financing
Gymnastics Facility	gymnastics facility for Haringey.	Kingfisher GC the opportunities to expand the dedicated offer to incorporate all club activity at one site. Working also with the YMCA and any expansion plans they have. Opportunities to be investigated at either the current site or new provision within Haringey.	funding opportunities (to be clarified at time of this report). Funding opportunities with YMCA to be discussed.
C2. Leading Community Venues that deliver sport identified within this strategy especially for martial arts – including Cypriot Community Centre, the Chocolate Factory and Cypress House.	Where regeneration plans in Wood Green, North and South Tottenham and Northumberland Park have an impact on future provision of community sport in these venues the re-provision of these spaces and facilities needs to be considered in future development plans and provision for community venues and space.	teams are aware of the facilities listed within this strategy and influences on future facility	•
C3. Chestnuts Hall	Larger activity hall to expand offer for physical activity.	Review of the capacity of the building to extend offer and the footprint within the park. The opportunity to develop indoor and outdoor sporting offer in a priority area of the borough linked to the health programmes run by BRT would be a very positive outcome.	/ options are explored

4. Conclusion

This is an exciting time for Haringey as the borough now has a complete and coherent overall investment plan for sport and leisure. The development of this new Indoor Sports Facilities strategy provides a real opportunity for Haringey Council to present the current facility stock in relation to the identified needs of the local community, partners and stakeholders. The strategy has also determined a clear set of facility priorities and an investment action plan by facility type over the short, medium and long term based on the findings of the assessment of needs and the evidence collated.

Alongside the priority sports facility opportunities and investments identified within this strategy there are a number of leading Community Venues that deliver sport identified, especially for martial arts. The strategy supports the need to ensure that where regeneration plans have an impact on future provision of community sport in particular venues, the re-provision of these spaces and facilities needs to be considered in development plans and provision for community venues and space as identified in the report.

The central challenge for Haringey, in times of continuing budget pressure for local authorities, is to address both the current identified facility shortfall (in both quality and quantity) as well as continuing to keep pace with community provision for the borough's ever increasing population. The Council must now, ensure that this strategy and the policies, standards and recommendations presented therein, become embedded within both the Local Plan evidence base and the emerging regeneration plans to ensure that sport, leisure and recreation can continue to get the investment it needs to make the lasting and positive impact on the lives of the residents of Haringey.